MEMO

Date: April 22, 2014

To: Facilities Master Planning and Oversight Committee:
   Steve Veres, chair; Scott Svonkin, vice chair; Ernie Moreno, member

From: James O'Reilly
       Chief Facilities Executive

RE: April 30, 2014 Facilities Master Planning and Oversight Committee

Please find attached materials for your review and for the Facilities Master Planning and
Oversight meeting to be held on April 30, 2014. I have included a draft water use and
conservation resolution that will be included on the agenda. Also included for your
review is the bond program's annual business outreach utilization report for small, local,
emerging and disabled-veteran business enterprises.

I will be joined by staff at the meeting to discuss the item on the agenda. Please feel free
to call me at (213) 891-2048 if you have any questions.

C: Adriana Barrera, interim chancellor
   Thomas Hall, director, facilities planning and development
   Terri Mestas, director, LACCD bond program management office
WHEREAS, California is facing severe water shortfalls in one of the driest years in state history; and

WHEREAS, A statewide water conservation campaign has been established to make all Californians aware of the drought and encourage reduced water usage; and

WHEREAS, LACCD has taken a leadership role in water conservation since its first bond, Proposition A, passed in 2001; and

WHEREAS, LACCD has conducted a water reuse feasibility study; and

WHEREAS, LACCD’s conservation actions embrace sustainable standards and guidelines for construction and renovation projects that include permeable surfaces around all structures, installation and use of waterless urinals, design and construction of swales in new or renovated parking lots, permeable concrete in walkways and driveways; and

WHEREAS, The district has incorporated sustainable landscape guidelines that include the replacement of grass with field turf on the majority of college athletic fields, the use of drought-resistant plants, installation of smart irrigation and installation of purple pipe for irrigation where purple pipe supply is available; and

WHEREAS, The bond program includes $25 million for storm water projects to meet state and federal storm water regulations; now, therefore, be it

RESOLVED, The district identify and accelerate the implementation of water use and water conservation projects, such as project-specific recycled water implementation, connection to Los Angeles Department of Water and Power or other municipal recycled water lines, if available, and re-use of water collected for stormwater management; and, be it further

RESOLVED, That the district identify key strategies for further water use reductions.
Business Outreach S/L/E/DVBE Utilization Report
As of March 30, 2014

1. **Background**

   On January 14, 2004, the Board of Trustees adopted a policy (7103.17) on opportunities for Small, Local, Emerging, and Disabled Veteran Business Enterprises to contribute to the economic development of the community.

   The Board policy establishes a 30% participation goal of Small, Local, Emerging, and Disabled Veteran Business Enterprises on awarded facilities contracts each fiscal year.

2. **Program Goal**

   The primary goal of the Business Outreach Program is to promote and track the participation of Small, Local, Emerging, and Disabled Veteran Business Enterprises on BuildLACCD’s construction, professional services, and design build contracts.

   "Small" businesses are those which fall within the limits to gross revenue established by the federal Small Business Administration for the type activity conducted by the business.

   "Local" businesses are those with a principal office located in Los Angeles County.

   "Emerging" businesses are those in operation for less than five years.

   "Disabled Veteran Business Enterprise" means a business enterprise certified by the Office of Small and Minority Business, State of California, Department of General Services, pursuant to Military and Veterans Code 999, or an enterprise certifying that it is a DVBE by meeting all of the following requirements: (a) it is a sole proprietorship at least fifty-one percent (51%) owned by one or more Disabled Veterans, or in the case of a publicly owned business, at least fifty-one percent (51%) of its stock is owned by one or more Disabled Veterans; or a subsidiary wholly owned by a parent corporation, but only if at least fifty-one percent (51%) of the voting stock of the parent corporation is owned by one or more Disabled Veterans; or a joint venture in which at least fifty-one percent (51%) of the joint venture's management and control and earnings are held by one or more Disabled Veteran; (b) the management and control of the daily business operations are by one or more Disabled Veterans; provided that the Disabled Veteran(s) exercising management and control of the business enterprise are not required to be the same Disabled Veteran(s) who is/are the equity Owner(s) of the business enterprise; and (c) it is a sole proprietorship, corporation, or partnership with its home office located in the United States and which is not a branch or subsidiary of a foreign corporation, foreign firm, or other foreign-based business. The terms "foreign corporation" "foreign firm" and Foreign-based business" shall be deemed to mean a business entity that is incorporated or which has its principal headquarters located outside the United States of America.

3. **Applicability**

   The Small, Local, Emerging, and Disabled Veteran Business Enterprise participation goal applies to construction, professional services, and design build contracts managed by facilities, advertised on or after December 17, 2003, and are at least fifty percent (50%) funded by Proposition A/AA and/or Measure J.
4. S/L/E/DVBE Utilization

A summary of S/L/E/DVBE participation statistics from December 17, 2003 through March 30, 2014 for BuildLACCD are listed below. For additional data, please refer to the attached reports.

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Total Applicable Contract Amounts Awarded *</th>
<th>Combined S/L/E/DVBE Awarded Amount</th>
<th>Combined S/L/E/DVBE Utilization %</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003/2004</td>
<td>$34,160,320</td>
<td>$24,633,242</td>
<td>72.11%</td>
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<tr>
<td>2004/2005</td>
<td>$83,396,268</td>
<td>$56,941,979</td>
<td>68.27%</td>
</tr>
<tr>
<td>2005/2006</td>
<td>$105,686,988</td>
<td>$97,393,614</td>
<td>92.15%</td>
</tr>
<tr>
<td>2006/2007</td>
<td>$309,010,168</td>
<td>$147,893,738</td>
<td>47.86%</td>
</tr>
<tr>
<td>2007/2008</td>
<td>$376,427,015</td>
<td>$287,252,018</td>
<td>76.31%</td>
</tr>
<tr>
<td>2008/2009</td>
<td>$491,626,530</td>
<td>$251,139,874</td>
<td>51.08%</td>
</tr>
<tr>
<td>2009/2010</td>
<td>$502,949,410</td>
<td>$207,629,858</td>
<td>41.28%</td>
</tr>
<tr>
<td>2010/2011</td>
<td>$408,221,583</td>
<td>$237,417,837</td>
<td>58.16%</td>
</tr>
<tr>
<td>2011/2012</td>
<td>$146,734,315</td>
<td>$62,999,462</td>
<td>42.93%</td>
</tr>
<tr>
<td>2012/2013</td>
<td>$76,313,210</td>
<td>$30,204,479</td>
<td>39.58%</td>
</tr>
<tr>
<td>2013/2014</td>
<td>$78,164,936</td>
<td>$44,807,003</td>
<td>57.30%</td>
</tr>
</tbody>
</table>

* Total includes only those Design-Build contracts which have held a post-award meeting.

5. Analysis

The report demonstrates that the Build-LACCD program has met and exceeded the 30% goal each fiscal year. It is noted that the cumulative for the calendar period from December 2003 through March 30, 2014 is 55%. This is based on an appropriate cumulative awarded dollar amount of $2,612,690,743 of which $1,448,313,104 was awarded to Small, Local, Emerging, and Disabled Veteran Business Enterprises.

Trend explanations are suggested below:

a. The period, from fiscal 2012/2013 to March 30, 2014 shows an increase of 17.72%. This increase is attributed to receiving full data of sub-contractors from design build teams that have been awarded last fiscal period. The cumulative S/L/E/DVBE utilization remains unchanged at 55%.

b. The period, from fiscal 2011/2012 to 2012/2013 shows a decline of 3.35%. This slight decreased is attributed to the design build projects that had been awarded to a design team and have not fully issued sub-contractor solicitations. An increase is expected upon receipt of full data from the design build team. However, the cumulative S/L/E/DVBE utilization is at 55%.
c. The period, from fiscal 2010/2011 to 2011/2012 shows a decline of 15.23% S/L/E/DVBE participation on the bond program due to the moratorium within LACCD Sustainable Building Program. However, the cumulative S/L/E/DVBE utilization remained unchanged at 56%.


e. The period, from fiscal 2008/2009 to 2009/2010 shows a decline of 9.8%. The slight decrease is attributed to the introduction of design-build projects in the latter part of 2008. With the typical design-bid-build projects, sub-contractors are selected at the beginning of the project. On design-build, sub-contractors are selected after DSA provides final approval; therefore full data is not available at the time the contract is awarded. For this reason, we are now only included Design-Build contracts after they have held a post-award meeting which is held shortly prior to construction commencement.

f. This period, from fiscal 2007/2008 to 2008/2009, shows a decline of 25.23%. The percentage shows a decrease due to the 30.6% increase in committed contracts ($115 million). We believe that this is due to fewer actual construction starts in the period and an increase in design awards; therefore, few subcontract awards to smaller firms.

g. The tremendous surge in construction contracts in 2006/2007 from 2005/2006, up 92%, shows the acceptable cycle trend of the Bond program. As the committed dollars soared, there was a 52% increase in the actual dollars awarded to the S/L/E/DVBE businesses. This is a positive result even though the percentages of the totals have decreased.

6. Conclusion

Through the Program Management Team's efforts, the Board of Trustee's goal from the date of the adoption of the Community Economic Development program have been met and exceeded each fiscal year. The total committed dollars reaching the Small, Local, Emerging, and Disabled Veteran Business Enterprise awards has been growing and now totals over $1,448,313,104: 55% of total committed dollars.
Business Outreach Cumulative Awarded Contracts by Campus
As of 4-30-2014

Chart reflects the achieved cumulative percentages of contracts awarded to Small/Local/Emerging/Disabled Veteran Business Enterprise (S/L/E/DVBE) per campus, which is divided by the total applicable awarded contracts per campus.