



# Board of Trustees

LOS ANGELES COMMUNITY COLLEGE DISTRICT  
770 Wilshire Boulevard, Los Angeles, CA 90017 213/891-2000

## AGENDA

LOS ANGELES COMMUNITY COLLEGE DISTRICT  
BOARD OF TRUSTEES  
BUDGET & FINANCE COMMITTEE  
Educational Services Center  
Board Room – First Floor  
770 Wilshire Boulevard  
Los Angeles, CA 90017  
Wednesday, April 19, 2017  
3:00 p.m. – 4:30 p.m.

Committee Members  
Ernest H. Moreno, Chair  
Mike Fong, Vice Chair  
Andra Hoffman, Member  
Scott J. Svonkin, Board Alternate  
Robert B. Miller, Staff Liaison  
Jeanette L. Gordon, Staff Liaison  
Kathleen F. Burke, College President Liaison  
Otto W. K. Lee, College President Liaison Alternate

### Agenda

(Items may be taken out of order)

- I. ROLL CALL
- II. PUBLIC SPEAKERS\*
- III. REPORTS/RECOMMENDATIONS/ACTION
  - A. Enrollment Update
  - B. Update on SIS/Cyber
  - C. Second Quarter Financial College Reports (Continued)
  - D. 2017-2018 Fiscal Viability Goals
  - E. Human Resources Internal Audit Report Review (Continued)
- IV. FUTURE DISCUSSION/AGENDA ITEMS
- V. FUTURE BUDGET & FINANCE COMMITTEE MEETING DATES
  - May 24, 2017
- VI. NEW BUSINESS
- VII. SUMMARY – NEXT MEETING..... Ernest H. Moreno
- VIII. ADJOURNMENT

\*Members of the public are allotted three minutes time to address the agenda issues.

If requested, the agenda shall be made available in appropriate alternate formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 U.S.C. Section 12132), and the rules and regulations adopted in implementation thereof. The agenda shall include information regarding how, for whom, and when a request for disability-related modification or accommodation, including auxiliary aids or services may be made by a person with a disability who requires a modification or accommodation in order to participate in the public meeting. To make such a request, please contact the Executive Secretary to the Board of Trustees at 213/891-2044 no later than 12 p.m. (noon) on the Tuesday prior to the committee meeting.



**AGENDA**

BUDGET AND FINANCE COMMITTEE MEETING

APRIL 19, 2017

C. 2<sup>nd</sup> Quarter Financial  
College Reports (cont'd)

**Los Angeles Community College District  
2016-2017 Current Budget Allocation and Projected Expenditures  
Unrestricted General Fund  
by College as of January 31, 2017**

College	Current Budget as of Jan 31, 2017	Current Expenditure as of Jan 31, 2017	Projected Expenditure as of Jan 31, 2017	Additional College Revenues	Other Savings	Projected Growth Funding	Revised Total Budget with College Augmentation	Projected Balance
	a	b	c	d	e	f	g = a + d + e + f	h = g - c
City	62,118,391	35,471,589	63,390,429	(1,299,196)	0	0	60,819,195	(2,571,234)
East	118,118,927	65,553,453	114,187,644	0	0	0	118,118,927	3,931,283
Harbor <sup>[1]</sup>	36,023,330	22,094,876	41,795,289	0	0	0	36,023,330	(5,771,959)
Mission	35,010,329	19,729,071	35,795,696	390,355	0	0	35,400,684	(395,012)
Pierce	82,979,308	42,389,151	77,152,124	145,683	0	0	83,124,991	5,972,867
Southwest	31,059,086	18,721,280	33,541,276	27,451	0	0	31,086,537	(2,454,739)
Trade-Tech	66,074,377	36,379,838	64,666,475	(1,328,144)	0	0	64,746,233	79,758
Valley	64,515,779	33,857,773	62,534,468	(1,200,545)	0	0	63,315,234	780,766
West	43,390,569	23,980,227	42,813,021	(62,395)	0	0	43,328,174	515,153
ITV	1,177,216	713,056	1,221,879	0	0	0	1,177,216	(44,663)
<b>Total</b>	<b>540,467,312</b>	<b>298,890,313</b>	<b>537,098,301</b>	<b>(3,326,791)</b>	<b>0</b>	<b>0</b>	<b>537,140,521</b>	<b>42,220</b>

<sup>[1]</sup> Harbor College data as of Dec 31, 2016.



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BUDGET AND FINANCE COMMITTEE MEETING

APRIL 19, 2017

**D. 2017-18 Fiscal  
Viability Goals**

**LOS ANGELES COMMUNITY COLLEGE DISTRICT  
FISCAL VIABILITY - FRAMEWORK OF INDICATORS  
PROPOSED GOALS FOR FY 2017-18**

<b>Required Goals</b>	<b>GOALS</b>
<p>1. Fund Balance <i>Ending Unrestricted General Fund balance as a percentage of total expenditures</i></p>	Minimum 10%
<p>2. Audit Findings <i>Overall Unmodified opinion and no material weaknesses</i> Audit Opinion Financial Statement State Compliance Federal Award/Compliance</p>	Unmodified Unmodified Unmodified
<b>Optional Goals</b>	
<p>1. Salary and Benefits <i>Salaries and benefits as a percentage of Unrestricted General Fund expenditures, excluding other outgoing expenditures</i></p>	85% to 87%
<p>2. Full-time Equivalent Students <i>Annual number of full-time equivalent students</i></p>	1% or 2% Overcap
<p>3. Annual Operating Excess/(Deficiency) <i>Net increase or decrease in Unrestricted General Fund balance</i></p>	no deficiency





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E. Human Resources Internal Audit  
Report Review (cont'd)





PRESENTATION TO THE BUDGET AND FINANCE COMMITTEE  
 THE HUMAN RESOURCES DIVISION  
 APRIL 12, 2017

**The following report is presented to the Budget and Finance Committee to provide an update on the corrective action plan taken by the Human Resources Division (HRD) in response to the recommendations identified by the Internal Audit Department.**

Finding #1 Disqualification notification letter not sent to all responsible employees.  <b>Corrective Action:</b> Disqualification notification has been revised for transmission to: Candidate, Division VP (AA or SS as appropriate), Dean, Department Chair, SPOC, DAS Equivalency Coordinator, Location AS Chair. All responsible employees are now included in the notification.	Completed	In Progress	Comments:
	X	<input type="checkbox"/>	

Finding #2 Personnel files missing documents.  <b>Corrective Action:</b> Policy has been changed per Chancellor's written directive to require all new hire paperwork in the HRD prior to commencing employment. This will ensure all documents pertaining to the personnel file are received and reviewed by the HRD prior to employment.	Completed	In Progress	Comments:
	X	<input type="checkbox"/>	

Finding #3 Documents required for new hires were missing one or more required documents.  <b>Corrective Action:</b> Policy has been changed per Chancellor's written directive. All new hire paperwork will be required in the HRD prior to commencing employment. No employee shall be allowed to work until all paperwork is received and verified by the HRD.	Completed	In Progress	Comments:
	X	<input type="checkbox"/>	



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<p>Finding # 4 Lack of documentation validating completeness of probationary evaluations.</p> <p><b>Corrective Action:</b> The HRD has developed guidelines that require probationary evaluations to be completed in a timely manner and at the appropriate intervals. The guidelines require notification to EER when an employee will be terminated during his/her probationary period. Furthermore, the HRD has directed that all evaluations be submitted electronically to the division using the following email: <a href="mailto:Evaluation@email.laccd.edu">Evaluation@email.laccd.edu</a>. This will ensure proper tracking of evaluations.</p>	<b>Completed</b>	<b>In Progress</b>	<p><b>Comments:</b></p>
	<b>X</b>	<input type="checkbox"/>	

<p>Finding # 5 Lack of documentation validating that employee exit process was completed.</p> <p><b>Corrective Action:</b> The HRD developed a process and form to track the "exit process" for colleges to follow when employees separate from the district. The HRD is currently working on the implementation at the colleges.</p>	<b>Completed</b>	<b>In Progress</b>	<p><b>Comments:</b> The HRD is currently reviewing the form and process to ensure it meets the required elements of an exit process.</p>
	<input type="checkbox"/>	<b>X</b>	

<p>Finding # 6 Lack of documents to validate fingerprinting and FBI screening for employees.</p> <p><b>Corrective Action:</b> All live scan records are filed and maintained by EER for employees who currently work for LACCD and those who have separated. An approval process has been established to review candidates with convictions, which includes approval by the Vice Chancellor of Human Resources. The same process is followed for employees with subsequent arrests.</p>	<b>Completed</b>	<b>In Progress</b>	<p><b>Comments:</b></p>
	<b>X</b>	<input type="checkbox"/>	



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<p>Finding # 7 Academic minimum qualifications not performed timely.</p> <p><b>Corrective Action:</b> Policy has been changed per the Chancellor’s written directive enforcing requirements for MQ clearance and assignment prior to commencing work. Additional resources are being considered for the unit to ensure MQs are processed timely.</p>	Completed	In Progress	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	
<p>Finding # 8 New hires start work prior to approval of Personnel Change Request (PCR).</p> <p><b>Corrective Action:</b> Policy has been changed per the Chancellor’s written directive enforcing requirement for full clearance by the HRD prior to work commencing.</p>	Completed	In Progress	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	
<p>Finding # 9 The required documents to establish dependent coverage was not provided for review.</p> <p><b>Corrective Action:</b> A process which includes a check list has been developed to verify all required documentation is submitted before implementing health benefits. A file review/self-audit process has been developed and conducted on weekly basis. In addition, a segregation of duties process has been implemented.</p>	Completed	In Progress	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	
<p>Finding #10 I-9 information was not provided.</p> <p><b>Corrective Action:</b> Policy has been changed per the Chancellor’s directive enforcing requirement to receive I-9 clearance prior to commencing work. I-9 must be received by the HRD and will be maintained as part of the personnel file.</p>	Completed	In Progress	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	



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<p>Finding # 11 Employees' tuberculosis examinations not present and/or updated as required.</p> <p><b>Corrective Action:</b> Policy has been changed per the Chancellor's written directive enforcing requirement for TB clearance prior to commencing work (assignment). Changes in state law will enable the HRD to update the majority of TBs by allowing employees to submit risk assessment forms.</p>	Completed	In Progress	<b>Comments:</b>
	X	<input type="checkbox"/>	
<p>Finding #12 Teaching after denial of minimum qualification.</p> <p><b>Corrective Action:</b> Policy has been changed per the Chancellor's written directive enforcing requirement for MQ clearance and assignment prior, combined with larger notification pool for denials and mid-semester audit of denied employees to ensure assignment termination.</p>	Completed	In Progress	<b>Comments:</b>
	X	<input type="checkbox"/>	
<p>Finding # 13 I-9 information is not verified timely.</p> <p><b>Corrective Action:</b> Policy has been changed per the Chancellor's written directive enforcing requirement for I-9 clearance prior to commencing work (assignment). All I-9s will be verified prior to employment.</p>	Completed	In Progress	<b>Comments:</b>
	X	<input type="checkbox"/>	
<p>Finding # 14 Committee access in HR PeopleAdmin not deactivated after position/job process is completed.</p> <p><b>Corrective Action:</b> Transition from PeopleAdmin to CornerstoneOnDemand (CSOD) in July 2016. CSOD configuration limits access to applicant information to that period during which recruitment is open for application and application review. Access for reviewers is limited to specific announcements through permissions, and requisition creators have access to worksite information only.</p>	Completed	In Progress	<b>Comments:</b>
	X	<input type="checkbox"/>	



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<p>Finding # 15 Lack of safeguarding of employees official personnel files.</p> <p><b>Corrective Action:</b> Files have been properly secured in their physical location. The personnel file room remains locked at all times. The number of keys to access the file room have been limited to supervisors in the division. Keys must be checked out and returned to the respective supervisor.</p>	<b>Completed</b>	<b>In Progress</b>	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	
<p>Finding # 16 Access is granted to employees for review of their personnel files without proper validation of employee's identification.</p> <p><b>Corrective Action:</b> A process has been developed for employees to request review of their personnel file. This includes verification of employee's identification prior to review.</p>	<b>Completed</b>	<b>In Progress</b>	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	
<p>Finding # 17 Passwords to the Department of Justice Live Scan system not changed when change in personnel.</p> <p><b>Corrective Action:</b> Process has been developed to delete passwords when there are changes in personnel.</p>	<b>Completed</b>	<b>In Progress</b>	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	
<p>Finding # 18 The ESC does not maintain a centralized check mailing address as the health benefits unit is receiving checks.</p> <p><b>Corrective Action:</b> The Health Benefits Unit no longer receives checks. Notices were sent to all Benefit payers to send all payments to Accounting Office, at ESC.</p>	<b>Completed</b>	<b>In Progress</b>	<b>Comments:</b>
	<b>X</b>	<input type="checkbox"/>	



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<p>Finding # 19 There is no segregation of duties in regards to authorizing benefits for employees and departments.</p> <p><b>Corrective Action:</b> A process has been developed to segregate functions. The Health Benefits Unit Supervisor receives benefit applications, verifies eligibility in SAP, then assigns Health Benefits Unit staff to enter benefits.</p>	<b>Completed</b>	<b>In Progress</b>	
<p>Finding #20 HRD does not have a process in place to initiate the removal of adverse materials from the personnel files for academic employees.</p> <p><b>Corrective Action:</b> Adverse materials are kept in personnel files. They may be removed at the request of the employee. However, per statute, adverse materials are not used in disciplinary cases after four years for academic employees and two years for classified.</p>	<b>Completed</b>	<b>In Progress</b>	<p><b>Comments:</b> The process will be discussed with union leadership as some CBAs currently allow for removal of material.</p>
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
	<input type="checkbox"/>	<input checked="" type="checkbox"/>	