

INDEPENDENT REVIEW PANEL REPORT

January 4, 2012

Los Angeles Community College District's
Building Program – Measures A, AA and J

perform the work of others such as the State Controller, the District's Inspector General, the Building Program Manager, Capstone, and other financial auditors. Rather, the Panel used the data as a basis for spotting and identifying issues, patterns, and/or effects relevant to the issues contained within the Chancellor's Charge.

V. Panel's Review and Recommendations to the Chancellor and to the Board of Trustees of the Los Angeles Community College District.

A. Preliminary Points Regarding the Panel's Conclusions and Recommendations.

The Panel has concluded that several new tracking procedures, reporting procedures, and policies have been put in place since the current Program Manager was brought on and the District's overall management structure moved away from a decentralized structure. These have been beneficial to the overall Building Program. This Report does not specifically identify or discuss each new tracking procedure, reporting procedure or policy recently instituted by the District.

Of the 620 major projects that are identified in the Building Program, 394 (or 64%) have been completed representing \$3.0 billion ("B") in program funds. A handful of these projects have experienced significant problems (e.g., cost or time overruns, litigation, wasted funds through changed design, etc.), but overall the new facilities constructed by the District will have a huge positive impact on the communities served for decades to come. This Panel looked at the Building Program as a whole for trends and indicators of management action, rather than drill down into specific projects.

The Panel has concluded that, overall, the Building Program has achieved a good level of success in that a substantial majority of the projects have been successfully completed—compared to the projects experiencing problems (e.g., cost or time overruns, sunk-costs and re-design, litigation, etc.). Also, the Building Program has the potential to achieve the Program's goals within the funds provided. There are a number of steps that the District should take now.

Further, the Panel wishes to commend Chancellor LaVista, the current Board of Trustees, the Office of General Counsel, and the Office of Inspector General for the many pro-active steps they have taken collectively over the past year or so and which they are currently pursuing to ensure that tax payer dollars are